

# THE CASSEL HOSPITAL

FOR

FUNCTIONAL NERVOUS DISORDERS

(Founder : The Right Honourable SIR ERNEST CASSEL, G.C.B., G.C.M.G., G.C.V.O.)

PATRON :

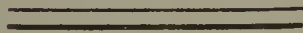
HER MAJESTY QUEEN MARY.



## Report and Accounts

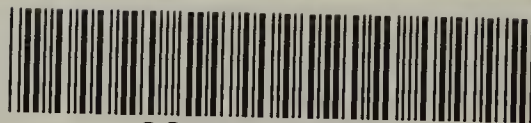
FOR THE YEAR ENDED

31st DECEMBER, 1936.



SWAYLANDS, PENSHURST, KENT.

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# THE CASSEL HOSPITAL

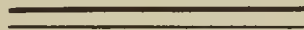
FOR

FUNCTIONAL NERVOUS DISORDERS

(Founder : The Right Honourable SIR ERNEST CASSEL, G.C.B., G.C.M.G., G.C.V.O.)

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## Report and Accounts

FOR THE YEAR ENDED

31st DECEMBER, 1936.



SWAYLANDS, PENSHURST, KENT.

# The Cassel Hospital for Functional Nervous Disorders.

(Founder : The Right Honourable Sir ERNEST CASSEL, G.C.B., G.C.M.G., G.C.V.O.)

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## *Patron.*

HER MAJESTY QUEEN MARY.

## *Trustees.*

Sir FELIX CASSEL, Bt., K.C. (Chairman)

Sir COURTAULD THOMSON, K.B.E., C.B.

## *General Committee.*

Sir FELIX CASSEL, Bt., K.C. (Chairman)

SIR E. FARQUHAR BUZZARD, Bt., K.C.V.O., M.D., F.R.C.P.

Lady HELEN CASSEL.

The Rt. Hon. LORD DAWSON OF PENN, P.C., G.C.V.O., K.C.B., K.C.M.G.,  
R. D. GILLESPIE, M.D., F.R.C.P. [M.D., F.R.C.P.]

BERNARD HART, M.D., F.R.C.P.

A. F. HURST, M.D., F.R.C.P.

Mrs. JOSHUA

Sir WALTER LANGDON-BROWN, M.D., F.R.C.P.

Lady LOUIS MOUNTBATTEN

GEORGE RIDDOCH, M.D., F.R.C.P.

T. A. ROSS, M.D., F.R.C.P.

J. A. RYLE, M.D., F.R.C.P.

C. P. SYMONDS, M.D., F.R.C.P.

Sir COURTAULD THOMSON, K.B.E., C.B.

Miss WINIFRED THOMSON

## *Consulting Physicians.*

Sir E. FARQUHAR BUZZARD, Bt., K.C.V.O., M.D., F.R.C.P. (Chairman of the  
Medical Committee).

The Rt. Hon. LORD DAWSON OF PENN, P.C., G.C.V.O., K.C.B., K.C.M.G., M.D.,  
R. D. GILLESPIE, M.D., F.R.C.P. [F.R.C.P.]

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J. A. RYLE, M.D., F.R.C.P.

C. P. SYMONDS, M.D., F.R.C.P.

## *Consulting Ophthalmologist.*

A. F. MACCALLAN, C.B.E., M.D., F.R.C.S.

## *Consulting Laryngologist.*

G. SECCOMBE HETT, F.R.C.S.

## *Consulting Gynæcologist.*

E. L. HOLLAND, M.D., F.R.C.P., F.R.C.S.

*Medical Director & Physician.*

E. W. ANDERSON, M.D., M.R.C.P., D.P.M.

*Assistant Physicians.*

CHRISTINE H. SHEARER, M.B., Ch.B.

W. C. M. SCOTT, B.Sc., M.D., (TOR.), D.P.M.

R. F. T. GRACE, M.D., M.R.C.P.

*Resident Medical Officer.*

MARION GREAVES, M.R.C.S., L.R.C.P., D.P.M.

*Matron.*

Miss P. G. CRAGG.

*Bankers.*

MIDLAND BANK LIMITED,

Poultry and Princes Street, London, E.C.2.

*Solicitors.*

Messrs. LEWIS & LEWIS,

Ely Place, E.C.1.

*Auditors.*

Messrs. BARTON, MAYHEW & CO., Chartered Accountants,

Alderman's House, Bishopsgate, London, E.C.2.

*Architect.*

J. MACLAREN ROSS. A.R.I.B.A.

11, Victoria Street, S.W.1.

*Secretary.*

C HAKE, Swaylands, Penshurst, Kent. (Telephone: Penshurst 345).

# THE CASSEL HOSPITAL FOR FUNCTIONAL NERVOUS DISORDERS.

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## SEVENTEENTH ANNUAL REPORT OF THE GENERAL COMMITTEE FOR THE YEAR ENDED 31st DECEMBER, 1936.

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### COMMITTEE AND STAFF.

1. In March, Mr. W. J. Jennings, owing to pressure of business, resigned from the Committee. Mr. Jennings had served on the General Committee of the Hospital since 1921, and the Committee desire to place on record their appreciation of the services Mr. Jennings has rendered to the Hospital.

2. In June Dr. R. F. T. Grace, M.D., M.R.C.P., was appointed to the permanent staff as Assistant Physician, vice Dr. G. H. Davy, O.B.E., M.D., M.R.C.P., D.P.M., resigned.

3. Dr. T. Waterhouse, M.B., Ch.B., was engaged as locum tenens during the summer holidays from June to October inclusive.

### FINANCE.

4. There was an excess of income over expenditure of £519 5 5 as compared with £424 1 4 for the preceding year.

5. The income from investments was £151 13 11 less than in the preceding year. This is due to the redemption in 1935 of certain investments yielding a comparatively high rate of interest and the reinvestment of the proceeds in trustee securities at lower interest rates as follow :—



### **Redemption of Securities:—**

£7,500 I.C.I. (Fertilizer & Synthetic Products) Ltd. 5% Guaranteed  
Debenture Stock.

£5,000 Mond Nickel Co. Ltd., 5½% Mortgage Debenture Stock.

### **Reinvestments:—**

£2,500 Bass Ratcliff & Gretton Ltd., 3½% “B” Debenture Stock.

£2,500 Barclay Perkins & Co. Ltd., 3½% Debenture Stock.

£8,000 Local Loans 3% Stock.

6. The cost per patient during the year averaged £7 6 2, compared with £7 4 10 for the previous year. Details of the costs under various headings are shown on page 14 of the Report, from which it will be noted that there is an increase in the cost of provisions of 1/9 per week, due to the increased cost of food. There is also an increase in the Administration of 1/5 per week; it has been found necessary to give part-time assistance to the Medical Secretary in the follow-up system of after-histories of patients treated in the Hospital since it opened.

Workshop costs have increased by 8d. per week, due to the purchase of additional looms and the engagement of a highly trained Occupations Officer receiving a higher salary than the previous one. Savings under other heads have been effected.

### **GENERAL.**

7. The accomodation for patients consisted, as in the previous year, of 64 beds. The average number of beds occupied was 61·94, as compared with 60·84 in the previous year.

8. A small shop situated in the main hall was opened in May for the sale of tobacco, cigarettes, sweets, stationery, toilet requisites, photography, etc. It

has been found to be of great interest to the patients, and is very convenient to both the patients and the staff, as the Hospital is situated some distance from a town. The profits derived from sales, after allowing depreciation on the cost of erecting the shop, have been allocated towards the cost of entertainments and games for patients and staff.

9. General structural improvements in the pig farm were carried out during the year.

10. The workshop, which forms an important part in the treatment, has been well attended during the year. A full size loom, a 4-way loom and three small 2-way looms have been added to the equipment during the year. Before Christmas 40 patients were attending the workshop, and every patient attending the workshop has been able to take away specimens of his or her own handiwork on leaving the Hospital. The Hospital has been supplied with several rugs, a large number of lamp shades and wastepaper baskets by the workshop. Felt toys, stools, pottery-painting, glovemaking and leatherwork have all proved popular.

11. General structural repairs and annual decorations have been carried out under the supervision of the Architect.

12. The games section continues to be popular. Cricket matches were arranged, and every Saturday during the summer months a team of patients, augmented when necessary by members of the staff, took the field against local clubs and, on a few occasions, teams visited from London. In the winter months hockey matches were arranged against local clubs. Particular interest has been shown in the Golf, Tennis, Badminton and Billiards, and there have been many competitions.

13. Several friends and patients have given books to the Hospital library, and these gifts are very much appreciated.

14. At Christmas there was the usual Christmas Tree. Dances were held and a first-class Conjuror and Entertainers gave an entertainment.

15. The Committee desire to take the opportunity of placing on record how much the Hospital is indebted to the Medical, Nursing, Administrative



and other staffs for the care, zeal and ability which they have shown in the discharge of their duties.

16. The Medical Report, which will be issued as a separate Report, is being prepared by the Medical Director; it will contain a review of the work at the Hospital for the years 1934 and 1935.

By Order of the General Committee,

FELIX CASSEL,

*Chairman.*

*20th February, 1937.*

# THE CASSEL HOSPITAL FOR

Dr.

## INCOME AND EXPENDITURE ACCOUNT FOR

INCOME.					£	s.	d.	£	s.	d.	£	s.	d.
ORDINARY—													
I. RECEIPTS ON ACCOUNT OF SERVICES RENDERED.													
(a) FROM PATIENTS—													
Fees	...	...	...	...	17,661	2	11						
Car Hire	...	...	...	...	236	1	3						
Laundry	...	...	...	...	207	17	6						
Visitors' and Special Nurses' Board	...	...	...	...	217	15	6						
					<hr/>			18,322	17	2			
(b) OTHER RECEIPTS—													
Garage	...	...	...	...	142	18	9						
Laundry	...	...	...	...	14	2	0						
Visitors	...	...	...	...	5	2	0						
					<hr/>			162	2	9	<hr/>		
											18,484	19	11
II. INVESTED PROPERTY.													
Interest, Dividends, etc.	...	...	...	...							5,641	18	9
SPECIAL—													
1. Workshops	...	...	...	...							20	15	10

Carried forward £24,147 14 6

# FUNCTIONAL NERVOUS DISORDERS.

THE YEAR ENDED 31st DECEMBER, 1936.

Cr.

EXPENDITURE.				£	s.	d.	£	s.	d.
ORDINARY.									
1. PROVISIONS—									
Meat	...	...	...	1,078	4	8			
Fish, Poultry, etc....	...	...	...	865	17	2			
Butter, Bacon, etc.	...	...	...	542	6	11			
Eggs	...	...	...	285	10	6			
Milk	...	...	...	586	8	5			
Bread, Flour, etc.	...	...	...	236	10	3			
Grocery	...	...	...	858	12	8			
Vegetables and Fruit	...	...	...	939	9	10			
Aerated Waters	...	...	...	5	8	4			
Flowers, Plants, etc.	...	...	...	96	0	0			
							5,494	8	9
II. SURGERY AND DISPENSARY—									
Drugs, Chemicals, Disinfectants	...	...	...	144	9	1			
Dressings, Bandages, etc.	...	...	...	7	2	3			
Instruments and Appliances	...	...	...	8	15	1			
Wines and Spirits	...	...	...	4	7	9			
Sundries	...	...	...	5	7	6			
							170	1	8
III. DOMESTIC—									
Renewals and Repairs Fund—Furniture and Equipment...	...	...	...	370	1	0			
Renewals and Repairs Fund—Hardware, Crockery, Brushes, etc....	...	...	...	185	1	0			
Laundry	...	...	...	799	0	1			
Cleaning and Chandlery	...	...	...	113	5	3			
Lighting and Heating	...	...	...	1,989	18	7			
Water	...	...	...	158	17	3			
Uniforms	...	...	...	80	3	0			
Sundries	...	...	...	29	3	7			
							3,725	9	9
IV. SALARIES AND WAGES—									
Medical	...	...	...	3,927	13	5			
Nursing	...	...	...	1,324	1	7			
Carpenters, Stokers and Mechanics, etc.	...	...	...	776	16	7			
Porters	...	...	...	445	6	4			
Domestic	...	...	...	1,213	4	9			
Masseurs	...	...	...	359	0	8			
							8,046	3	4
V. MISCELLANEOUS—									
Insurance	...	...	...	140	11	2			
Telephone	...	...	...	51	0	9			
							191	11	11
VI. ADMINISTRATION—									
Salaries	...	...	...	999	14	4			
Printing and Stationery	...	...	...	183	2	2			
Postages, Telegrams	...	...	...	58	6	8			
Advertisements	...	...	...	19	7	4			
Accountancy and Audit Fees	...	...	...	234	10	0			
Legal Charges	...	...	...	4	4	0			
Travelling Expenses	...	...	...	31	8	5			
Sundries	...	...	...	84	4	0			
							1,614	16	11
<i>Carried forward</i>							£19,242	12	4

Dr.

INCOME AND EXPENDITURE ACCOUNT FOR

INCOME (Contd.)

£ s. d.

Brought forward

24,147 14 6

£24,147 14 6

EXPENDITURE (Contd.)

£ s. d.

£ s. d.

£ s. d.

Brought forward

19,242 12 4

VII. ESTABLISHMENT—

Renewals and Repairs ...  
Upkeep of Farm and Garden ...  
Sewerage ...

862 17 8  
343 1 4  
98 8 0

1,304 7 0

VIII. TRANSPORT—

Wages ...  
Tyres, Petrol, Oil, etc. ...  
Renewals and Repairs ...  
Licenses and Insurance ...  
Car Hire and Sundries ...  
Uniforms ...

257 17 0  
212 8 5  
42 8 11  
53 16 6  
66 5 8  
4 2 1

636 18 7

IX. RATES AND TAXES.

Rates and Taxes ...  
Tithes ...

373 2 0  
22 12 4

395 14 4

TOTAL ORDINARY EXPENDITURE ...

21,579 12 3

SPECIAL.

I. PATIENTS' ENTERTAINMENTS—

Games ... 77 6 11  
Library Books, etc. ... 85 16 5  
Entertainments ... 53 18 6

217 1 10

II. WORKSHOPS—

233 0 9

III. RENEWALS AND REPAIRS FUND—

1,500 0 0

IV. EDUCATIONAL GRANT TO CHILDREN OF DECEASED EMPLOYEE

47 9 3

V. GRANTS TO EX-EMPLOYEES ...

51 5 0

2,048 16 10

23,628 9 1

Balance being— EXCESS INCOME OVER EXPENDITURE FOR  
THE YEAR TRANSFERRED TO BALANCE  
SHEET ...

519 5 5

£24,147 14 6



# THE CASSEL HOSPITAL FOR

Dr.

## BALANCE SHEET,

			£	s.	d.	£	s.	d.
CREDITORS AND ACCRUED EXPENSES	...	...				2,828	8	8
MEDICAL DIRECTOR'S SPECIAL FUND	...	...				97	19	1
RENEWALS AND REPAIRS FUND—	...	...				2,966	15	11
RESERVE FUND—								
As at 1st January, 1936	.	...				7,000	0	0
TRUST CAPITAL ACCOUNT—								
As at 1st January, 1936			215,537	18	1			
Less: Loss on Redemption of Investment	...			1	10 6			
						215,536	7	7
INCOME AND EXPENDITURE ACCOUNT—								
Balance as at 1st January, 1936	...	...	7,657	15	2			
Add: Excess of Income over Expenditure for the year ended 31st December, 1936	...	...		519	5 5			
						8,177	0	7
THE KATHARINE WALEY COHEN TRUST FUND—per contra gift for specific purposes subject to Life Annuity	...					236,606	11	10
						1,900	0	0
THE HELEN GERTRUDE KLAASSEN TRUST FUND—per contra gift for special purposes	...	...				500	0	0

£239,006 11 10

# FUNCTIONAL NERVOUS DISORDERS.

31st DECEMBER, 1936

Cr.

CASH AT BANKERS AND IN HAND—				£	s.	d.	£	s.	d.
Midland Bank, Limited (Poultry E.C.2)	...	...	...	2,968	12	0			
" " " (Tunbridge Wells)	...	...	...	525	2	4			
In Hand	...	...	...	113	17	9			
							3,607	12	1
DEBTORS AND PAYMENTS IN ADVANCE							630	1	5
INTEREST ON INVESTMENTS ACCRUED DUE							1,579	10	2
INVESTMENTS AT COST—									
£5,500 The Cunard Steamship Co., Ltd.									
5% Mortgage Debenture Stock	...	...	...	5,333	15	0			
£26,862/19/10 India 3% Stock	...	...	...	14,777	7	0			
£9,970/5/11 3½% War Loan	...	...	...	9,837	8	3			
£10,000 India 4½% Loan, 1950/55	...	...	...	9,041	10	0			
£1,330 Burt, Boulton & Haywood Ltd.,									
6% 1st Mortgage Debenture Stock	...	...	...	1,370	14	9			
£18,711/13/6 Local Loans 3% Stock	...	...	...	14,592	17	9			
£10,000 Birmingham Corporation 4¼% Redeemable Stock, 1945/55	...	...	...	9,853	15	0			
£10,000 London County 5% Consolidated Stock, 1940/60	...	...	...	10,281	17	0			
£10,796/9/7 Commonwealth of Australia 5% Registered Stock, 1945/75	...	...	...	10,748	15	8			
£4,029/5/0 Union of S. Africa 5% Loan, 1945/75	...	...	...	4,000	0	0			
£15,030/5/6 Consolidated 4% Stock	...	...	...	14,982	17	0			
£7,200 London & North Eastern Railway 4% 1st Preference Stock	...	...	...	4,973	8	9			
£5,000 Palestine 5% Loan, 1942/67	...	...	...	5,084	15	6			
£3,237/13/6 3½% Conversion Loan, 1961	...	...	...	2,476	19	7			
£500 London Transport 5% "A" Stock	...	...	...	496	18	0			
£2,500 Bass Ratcliff & Gretton Ltd., 3½% "B" Mortgage Debenture Stock	...	...	...	2,572	19	6			
£2,500 Barclay Perkins & Co., Ltd., 3½% Mortgage Debenture Stock	...	...	...	2,543	11	6			
£1,500 Bristol Corporation 3% Loan (24½% Paid)	...	...	...	366	12	3			
(Market Value £146,185 3 7)							123,336	2	6
SUNDRY STOCKS—									
Provisions	...	...	...	97	6	8			
Surgery and Dispensary	...	...	...	33	4	11			
Domestic Stocks	...	...	...	213	8	6			
Petrol	...	...	...	10	9	4			
Live Stock	...	...	...	169	6	6			
Horse, Harness, etc.	...	...	...	8	6	8			
Shop	...	...	...	40	12	5			
							572	15	0
FURNITURE AND EQUIPMENT									
As at 1st January, 1936	...	...	...				18,601	0	6
MOTOR CARS—Value written off.							—	—	—
LAND AND BUILDINGS—									
As at 1st January, 1936	...	...	...				88,279	10	2
THE KATHARINE WALEY COHEN TRUST FUND per contra—							236,606	11	10
200 "Shell" Transport & Trading Co., Limited, 5% 1st Preference									
Shares of £10 each. Fully paid—(Market Value £2,575)	...						1,900	0	0
THE HELEN GERTRUDE KLAASSEN TRUST FUND per contra—									
£496 4 6 3½% War Loan at cost (Market Value £523 10 4)	...						500	0	0
							£239,006	11	10

*We have Audited the above Balance Sheet dated 31st December, 1936, and have obtained all the information and explanations we have required. In our opinion such Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of affairs, according to the best of our information and the explanations given to us and as shown by the books of the Hospital.*

ALDERMAN'S HOUSE, BISHOPSGATE,  
LONDON, E.C.2.

BARTON MAYHEW & Co.  
Chartered Accountants.

1st April, 1937.

# **STATISTICAL TABLES FOR THE YEAR ENDED 31st DECEMBER, 1936** **and comparison with the Year ended 31st December, 1935.**

## **ACCOMMODATION.**

	1936	1935
Number of available beds .. ...	64	64
Average number of patients resident daily ...	61.94	60.84
Number of admissions during the period ...	140	167
Number of discharges during the period ...	132	170
Number remaining at 31st December ...	63	55

## **EXPENDITURE.**

ORDINARY.	Expenditure for the year ended 31st Dec., 1936.			Average weekly cost per patient during 1936.			Average weekly cost per patient during 1935.		
	£	s.	d.	£	s.	d.	£	s.	d.
Provisions ... ..	5,494	8	9	1	14	0	1	12	3
Surgery and Dispensary ... ..	170	1	8	1	1		1	3	
Domestic... ..	3,725	9	9	1	3	1	1	3	0
Salaries and Wages ... ..	8,046	3	4	2	9	10	2	11	5
Miscellaneous ... ..	191	11	11	1	2		1	2	
Administration ... ..	1,614	16	11	10	0		8	7	
Establishment ... ..	1,304	7	0	8	1		8	6	
Transport ... ..	636	18	7	3	11		3	11	
Rates and Taxes ... ..	395	14	4	2	5		2	6	
	21,579	12	3	6	13	7	6	12	7

## **SPECIAL.**

Patients' Entertainments...	...	217	1	10	1	4	1	1
Workshops	... ..	233	0	9	1	5		9
Renewals and Repairs Fund	...	1,500	0	0	9	3	9	5
Educational Grant	... ..	47	9	3	3			5
Grants	... ..	51	5	0	4			7
		<hr/>			<hr/>			<hr/>
TOTAL COST FOR THE PERIOD	...	£23,628	9	1	£7	6	2	£7 4 10
		<hr/>			<hr/>			<hr/>









